



The Oxford Institute for Economic Policy (OXONIA)  
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Oxford, April 23, 2012

Dear Professor Pelanda:

We are pleased to offer you membership in the OXONIA Academic and Policy Board.

The Board includes senior academics and policy officials who share the Institute's mission of bridging the gap between academia and public policy.

Board members devote their spare time to enhance the Institute's undertaking by expanding its stakeholder basis, including fundraising opportunities.

We would be delighted if you were to accept our offer given your high-profile and cross-cutting experience spanning through academia, policymaking and private sector.

Please do not hesitate to ask us, should you need any further information.

With our best wishes,

Dr. Domenico Lombardi  
President

Prof. Paul Klemperer  
Chairman, Academic and Policy Board